# HROD ROUNDTABLE

### Repositioning HRD Role in OD / Innovative Solution

### Speaker

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### **Session Focus**



- CONCEPT OF 70:20:10
- Industry Revolution
- Key Trends Shaping The Future Of L & D
- Organizational Development
- OD Challenges

### Concept of 70:20:10



70% of our learning comes from challenging assignments and on-the-job experiences

20% of our learning is developed from our relationships with other people, our networks and the feedback we receive

10% of our learning comes from **formal training**, **such as courses**, **workshops and programmes** 

### Do your organization provides the following opportunities?

| 70:20: 10 Activities             | YES | NO |
|----------------------------------|-----|----|
| 1. Problem Solving               |     |    |
| 2. Challenging Tasks             |     |    |
| 3. Deliberate reflection         |     |    |
| 4. Stretch Assignments           |     |    |
| 5. Resources                     |     |    |
| 6. Peer Coaching                 |     |    |
| 7. Giving and Receiving Feedback |     |    |
| 8. Action Learning               |     |    |
| 9. Mentoring                     |     |    |
| 10. Communities of practice      |     |    |
| 11. Courses and Workshops        |     |    |
| 12. E learning Modules           |     |    |
| 13. Problem Solving              |     |    |
| 14. Seminars                     |     |    |
| 15. Virtual classrooms           |     |    |

### What Do 70:20:10 Activities Look Like?

| 70  | 30  | 10  |
|---|---|---|
| <ul> <li>Problem Solving</li> </ul>           | <ul> <li>Peer Coaching</li> </ul>                         | <ul> <li>Courses and<br/>Workshops</li> </ul> |
| <ul> <li>Challenging Tasks</li> </ul>         | <ul> <li>Giving and<br/>Receiving<br/>Feedback</li> </ul> | <ul> <li>E-Learning Modules</li> </ul>        |
| <ul> <li>Deliberate<br/>Reflection</li> </ul> | <ul> <li>Action Learning</li> </ul>                       | <ul> <li>Problem Solving</li> </ul>           |
| <ul> <li>Stretch Assignments</li> </ul>       | <ul> <li>Mentoring</li> </ul>                             | <ul> <li>Seminars</li> </ul>                  |
| • Resources                                   | <ul> <li>Communities of<br/>Practice</li> </ul>           | <ul> <li>Virtual Classrooms</li> </ul>        |

| Getting Started with 70:20:10                                       |            |  |  |
|---|------------|--|--|
| Key Questions   | What To Do |  |  |
| 1. How are people learning in your organisation?                    |            |  |  |
| 2. Will your organisation's most senior people get behind 70:20:10? |            |  |  |
| 3. Does L&D have the skills to promote all aspects of 70:20:10?     |            |  |  |
| 4. Is 70:20:10 the right mix for your organisation?                 |            |  |  |
| 5. How can your managers best support learning?                     |            |  |  |

### WHAT IS INDUSTRY 4.0?



### **Industry Revolution**



### WHAT IS INDUSTRY 4.0?

• **Production** with information and

communications technology

- **Merging** of customer data with machine data
- Communication between machines
- Components and machines autonomously managing production in a flexible, efficient, and resource-saving manner



# WHAT DOES INDUSTRY 4.0 MEAN FOR US ?

By analysing our large pool of data, making sense of it, and creating an integrated network vertically and horizontally, we can achieve:

- Higher quality assurance
- Minimised time-to-market
- Increased productivity
- Increased flexibility (in terms of job functions)



# WILL WE LOSE OUR JOBS TO MACHINES?

#### Jobs that will be in constant demand:

• Traditional white-collar jobs (medical, legal, financial, etc.), content creators, data scientists and IT professionals

#### Jobs that will cease to exist:

- Easy, low skilled and non-revenue generating jobs.
- Middlemen, agents, entry-level accountants.

#### On the bright side....

- New and higher skilled jobs will be created.
- Looking at manufacturing for instance, job functions in the future will include:
  - Energy data management (managing energy costs)
  - Mobile maintenance
  - Overall machine effectiveness

### ACTIVITY

2

Looking at your organization , what job functions do you think will/ can be replaced and what new job functions will emerge?

# WHAT DOES HRD LOOK LIKE IN THE FUTURE?

- More strategic
- More integrated

#### What's going to change?

- Flow of people
- Flow of performance management
- Flow of information
- Flow of work



### CHALLENGE IN FINDING THE RIGHT TALENT

According to Manpower Group, 40% of employers surveyed (across 43 countries) said they can't find suitable talent.

How can we resolve this?

- 1. Look beyond traditional pools of candidate
  - Look for new collared professionals
  - Embrace neurodiversity
- 1. Retrain and re-deploy (place in diff departments) existing employees



### **KEY TRENDS SHAPING THE FUTURE OF L & D**



# **Organizational Development**

- To help organizations improve individuals and systems.
- OD's goal is to help people function better within an organizational context.
- Purposeful and meaningful change for the better.
- An OD practitioner uses two primary tools in his or her work:
  - 1. Assessment
  - 2. Interventions



## **OD Challenges**

- Speed of change
- Separation of linkage
  - (together or autonomous)
- Technology
- Global & Local
- Leadership style with generation revolution the attitude and approach

### What's going to change?

- •Flow of people
- •Flow of PMS
- •Flow of information
- •Flow of work

### Re-skill

- Credible Activist
- •Strategic Positioner
- Paradox Navigator

### Three Key Things You Can Do To Ensure L&D Success

 Gain the digital skills you need to feel confident in making the right choices



- Ensure you design quality online learning experiences, which focus on performance outcomes
- Align L&D strategy and business strategy by winning support from the top

